

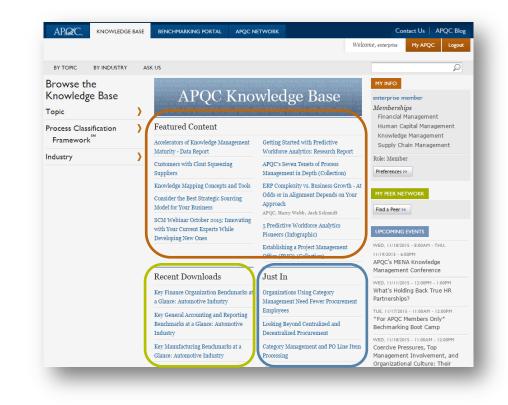
WEB USER GUIDE

NAVIGATING AND SEARCHING THE KNOWLEDGE BASE

NAVIGATING

The Knowledge Base home page contains the following sections:

- Featured Content
- Recent Downloads
- Just In



The right hand column has the following sections:

My Info

Click on preferences to view your profile and edit your information.

My Peer Network

Click on find a peer to start searching the database.

Upcoming Events

View all events and register to attend.



UPCOMING EVENT

WED, 11/18/2015 - 8:00AM - THU, 11/19/2015 - 6:00PM APQC's MENA Knowledge Management Conference

WED, 11/11/2015 - 12:00PM - 1:00PM What's Holding Back True HR Partnerships?

TUE, 11/17/2015 - 11:00AM - 12:00PM *For APQC Members Only* Bechmarking Boot Camp

WED, 11/18/2015 - 11:00AM - 12:00PM Coercive Pressures, Top Management Involvement, and Organizational Culture: Their Effects on Supply Chain Security

SEARCHING

 Use the search box located = at the top right of any page to search for items. Hit enter to submit.



Tips for a More Effective Search

 Add quotes around your search terms to match the entire phrase exactly: "blue smurf" will match fewer content items than blue smurf.

- Remove quotes around terms to match each word individually.
- Consider loosening your query by using OR: blue smurf will match fewer items than blue OR smurf.
- Filter search results on the left side by using the category labels such as industry, topic, or content type.

BROWSING

You can browse By Topic,

Here are some of the topics available.

Торіс 🖌
Business Excellence
Customer-focused Processes and Functions
Education K16
Finance and Accounting
Human Capital Management
Innovation
Knowledge and Information Management
Organization and Management
Product Development
Sales and Marketing
Supply Chain Management

or By Industry,

Here is a sample of some of the industries available.

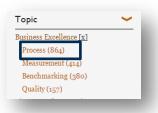


or By Process Classification Framework [®] category.

Here are some of the categories available.

FI	rocess Classification ✓ Framework [™]
1.0	o Develop Vision and Strategy
	o Develop and Manage Products Id Services
×.	o Market and Sell Products and rvices
4.	o Deliver Products and Services
5.	o Manage Customer Service
	o Develop and Manage Human Ipital

2. Under **Topic**, you can search under a specific area and related topic. For example, we will do a search under Process.



3. Whether you search or browse, you can show your search results one of two different ways: **Relevancy** or **Date**

Sort by: <u>Relevancy</u> Date

 You can also filter your results by Content Type, Topic, Process Classification Framework ® category, or Industry.

AP32C. KNOWLEDGE BASE	BENCHMARKING PORTAL	APQC NETWORK	20	Intactions Al QC blog
			Welcome, enterprise	My APQC Logout
				Q
Content Type				S 🖂 🕷
Articles and White Papers (258)	Sort by: Relevancy	Date	1 - 10 of 1388 Res	sults 1 2 3 4 5 Next
Benchmarks and Metrics (80)				
Best Practices and Business Drivers (177)	Infographics Sep 3		nfographic) ects that result in reams of data and in	formation with little direct
Case Studies (88)			hat solelv relv on percentages, average	
Infographics (24)		0 0 1	Download	Now More Information
Key Performance Indicators (KPIs) and Measures (0)	Putting the PC	Finto Action: Driving I	Process Management Exc	
Presentations (479)	Reports and Books	May 08, 2015	0	
Product Collection (41)			ganizations leverage its Process Classi challenges associated with implement	
Reports and Books (31)	(PCF) and identity no	w mey can over-come some of the	° .	-
Tools and Templates (210)			Download	Now More Information
Select All			ork (PCF) - Life Sciences	PCF - Members'
Topic >	Excel Version 6 Tools and Template	es May 05, 2015		
Process Classification			nd processes. Like a shared language, aarks and metrics. The original Process	
Framework [™]			Download	Now More Information
Industry			ork (PCF) - Life Sciences	PCF - Members'
Show Classics	Excel Version (Tools and Template	6.1.0 with Comparison s May 05, 2015	to Cross-Industry PCF	
Classics content is content older then 5 years.	Effective benchmarkin	ng requires common definitions ar	nd processes. Like a shared language, aarks and metrics. The original Process	
Clear all filters			Download	Now More Information

WHAT YOU WILL FIND

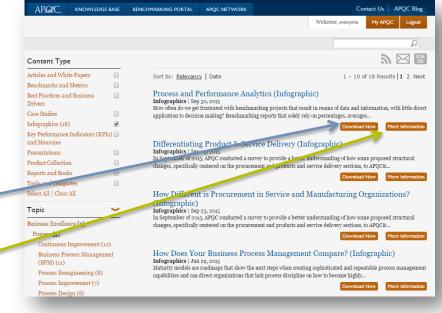
 Your search results will appear as a list, tailored to your sort and filter preferences.

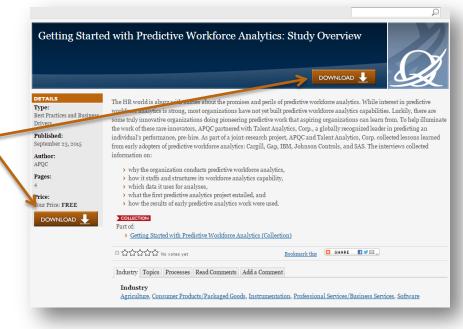
Select the content item that interests you.

You can click the **Download Now** button and immediately begin downloading your content, or click the **More Information** button to access a broader description for the content item.

 If you select a content item or hit the More Information button, you will be presented with additional details about the item. Click on Download button to download the item.

> Note: Most of the content in the Knowledge Base is members-only. If you are a member, make sure you are <u>registered</u> and logged in to view the content.





 In your search, you may come across our collections, noted by this symbol:
 COLLECTION . These are

> related content items we've grouped to make your searches simpler.

Clicking on a collection will provide you a list of each content item included.

*Note: Members can download an entire collection. Non-Members can access some pieces in the collection, but not all of them.

Getting Started with Predictive Workforce Analytics (Collection)

This collection contains content to help organizations learn about conducting predictive workforce analytics. The content was created as part of a joint-research project conducted by APQC and Talent Analytics, Corp.

wnload Now More Informati

	~
Getting Starte	ed with Predictive Workforce Analytics (Collection)
DETAILS Type: Product Collection	This collection contains content to help organizations learn about conducting predictive workforce analytics. The content was created as part of a joint-research project conducted by APQC and Talent Analytics, Corp.
Author: APQC	Getting Started with Predictive Workforce Analytics: Research Report Getting Started with Predictive Workforce Analytics: Study Overview
Price: Your Price: FREE DOWNLOAD	 > 5 Predictive Workforce Analytics Pioneers (Infographic) > Getting Started with Predictive Workforce Analytics (Recording) > Getting Started with Predictive Workforce Analytics (Slides) > Getting Started with Predictive Workforce Analytics (Podcast) > Getting Started with Predictive Workforce Analytics (Interview with Cargil)
	 Getting Started with Predictive Workforce Analytics: Interview with Gap Inc. Getting Started with Predictive Workforce Analytics: Interview with Johnson Controls Getting Started with Predictive Workforce Analytics: Interview with SAS Getting Started with Predictive Workforce Analytics: Interview with IBM
	SHARE SHARE
	Industry Topics Processes Read Comments Add a Comment Industry Consumer Products/Packaged Goods, Instrumentation, Professional Services/Business Services, Software

 Additionally, you may come across our classic items, noted by this symbol: CLASSIC.
 These are content pieces that are older than 5 years, but we still feel is relevant and valuable to keep in the Knowledge Base.

Planning, Budgeting, and Forecasting CLASSIC Articles and White Papers | Sep 30, 2006 Developing an effective business plan and budget requires more than thinking about the current fiscal year. This article outlines the findings of APQC's Planning, Budgeting, and Forecasting: A Best Practices... Download Now More Information **Jump-start Stalled ERM Programs With Five Practical Ideas** CLASSIC A practical, five-step implementation approach that can assist organizations in implementing an integrated risk management program... Download Now More Information

BENCHMARKING RESOURCES: THE BENCHMARKING PORTAL

Learn exactly where your business processes stack up against the competition using benchmarking tools available through APQC's Benchmarking Portal. Based on APQC's widelyadopted Process Classification Framework ®, the Benchmarking Portal contains more than 1,500 standardized measures spanning people, process, and technology.

GET STARTED

Navigate to <u>www.apqc.org/benchmarkingportal</u>.

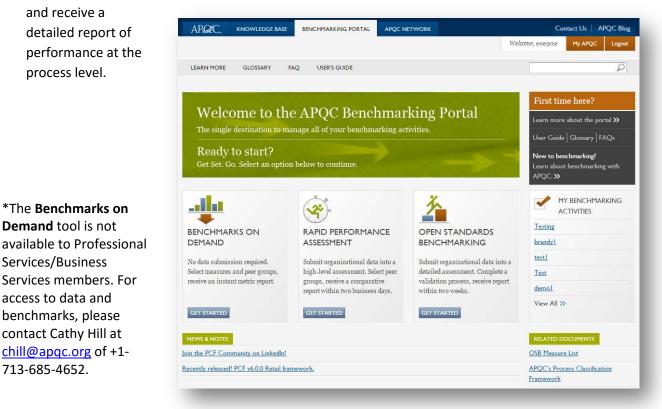
Choose your tool:

and receive a

process level.

713-685-4652.

- **Benchmarks on Demand***: provides data for chosen performance measures cut by your chosen peer groups
- Rapid Performance Assessments: see how you measure up on high-level performance indicators by completing a short assessment. Receive a report with a simple gap analysis between your organization and top performers.
- Open Stands Benchmarking ®: complete a comprehensive performance assessment and peer comparison,



WHERE TO TURN

1. Ask Us (www.apqc.org/ask-us)

Looking for best practices within a particular area or the latest trends in benchmarking and improvement?

We'll help you find the answer – just **Ask Us**! APQC's team of analysts, project managers, and subject matter experts are standing by to provide you research-based content to help answer your question.

Most questions will be answered within two or three business days.

You will need to be logged in to the web site to use the **Ask Us** feature.

APQC.	KNOWLEDGE BASE	BENCHMARKING PORTAL	APQC NETWORK	
				Welc
My A	PQC	ORGANIZ		EMO
117				
	Your landing pag	e for best practices and	henchmarking resour	Ces
Add a block	Tour landing pag	e for best practices and	benefitinar king resour	
ASK US				- ×
	Have a business pr	ocess improvement question o	r problem that needs solving	? Looking for best
00	practices within a p	particular area or the latest tree	nds in benchmarking and in	nprovement?
Casher		er—just Ask Us! Most question	s will be answered within tw	vo or three business
d by	days.			
B - A	Ask Us! question	for enterprise member:	Topic:	Management 👻
			1 mancial	wanagement •
			11	
	Ask us			

2. Contact Us

(www.apqc.org/contactus)

To **Contact Us**, simply click on the button in the upper right hand corner of any APQC web page. The following screen will appear and you will be asked to fill in your information.

AP C.	KNOWLEDGE BASE	BENCHMARKING PORTAL	APQC NETWORK	Contact Us APQC Blo
				Welcome, enterprise My APQC Logour
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Contact Us			APQC	* > >
irst Name: *		Last Name: *	View larger map	Men
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ompany: *			Briar Dr	• Hotel, Club & Spa • 285
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ompany Email: *			Woodway Dr	B APOC Houston Arboretum & Nature Center Men
pqcenterprise@a			Woouway Di	
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- Select -		-		View Larger.
ype of Inquiry: *				Office Location
- Select -	•			123 N. Post Oak Lane
ow did you hear	about us?: *			Third Floor
- Select -	•			Houston, Tx 77024
omments:				US: 1-800-776-9676 INTL: +1-713-681-4020
				FAX: 713-681-8578
Submit				

MY APQC

CUSTOMIZE YOUR APOC ONLINE EXPERIENCE!

- 1. The main column on this page is completely customizable add or remove blocks, and drag and drop them where you'd like. Blocks available to add in this column include:
 - a. Knowledge Base saved searches
 - b. Upcoming APQC events in your preferred interest area(s)
 - c. Ask Us form
 - d. Recent downloads from others at your organization
 - e. Latest APQC Blog posts in your preferred interest area(s)
 - f. Your recent Knowledge Base downloads

APQC, KNOWLEDGE BASE	BENCHMARKING PORTAL APQC	NETWORK	Contact Us APQC Blog
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My APQC	ORGANIZAT		Set this page as my APQC homepag MY PROFILE AND SETTINGS enterprise member Cool Dade Area of Interest: Business Excellence Membership Type:
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TPS FOR USING MY APQC		- x	-
BLOG - FRANCIAL MANAGEMENT	Add & Remove	Customize Customize = • Several blocks allow you to apply custom settings. Click customize in	A Second Resource New to APQC2 Pregently Used Documents APQC Logis APQC Newsletter - In the Q View All Resource MY ORGANIZATIONS MEMBERSHIP
drag, and drop.	new blocks. to remove.	the dark blue header.	Welcome to APQC! Our organization purchased this membership to gain access to performance data and best practice content and resources based
Ten Strategies for Creating Effective I	erformance Measurement Systems		on primary research. You can't find these resources anywhere else. I'm our
Retaining Valuable Knowledge - The W	forld Bank (Case Study)		organization's primary contact for the
Successfully Implementing Knowledge	Management - Xerox (Case Study)		 APQC membership, so please contact me at x1234 or
	iking Strategy, Collaborative Learning, a	d Individual Leaders (Best Practices	name@organization.com if you have any questions. I hope you find value in this great resource!
Report)			BENCHMARKING ACTIVITIES
BLOG - FINANCIAL MANAGEMENT		<u>Customiza</u> – ×	a Martin
ome of America's largest companies	e Cost Reduction - posted October 10 20 have been releasing worrisome earnings is "revenue light," meaning such and su-	reports to Wall Street lately. The phrase	 Testing brandy1 test1
evels of			View All Benchmarking Activitie

2. Many of these blocks are customizable. To access the options, click c button in the blue bar.

Ζ.	access the options, click on the Customize	Some Large U.S. Companies Face More Cost Backetion: posted OCODE 10 2015 Some of the view straight companies have been releasing wornisome earnings reports to Wall Street lately. The phrase being bandied about by equity analysts is "revenue light," meaning such and such a company failed to deliver expected levels of Can Countries Coordinate Currency Policies & Achieve Economic Success? - posted October 10 2015 In today's globalized economic environment, government action on macroeconomic policy can have a significant impact on business activity. Interest rates, trade policy, and currency exchange rates are but a few areas in which a central government Is Your 2016 Bloget Already Obsolete? - posted September 9 2015 Budget season can be difficult for financial professionals. The combination of resource allocation under strict deadlines creates an unerviable, annual responsibility. While budgeting may be difficult, it does not have to be an ordeal to suffer
3.	To update your profile and settings: Click on My Profile in the profile and settings box.	MY PROFILE AND SETTINGS enterprise member Cool Dude Area of Interest: Business Excellence Membership Type: All-Inclusive

BLOG - FINANCIAL MANAGEMENT

 Here you can find information details, settings and preferences, and your membership type.

> To make changes to your information or settings and preferences, simply click the **Edit** button.

My Information	n	Settings and Preferences	Membership Type
View public profi	enterprise member Cool Dude ORGANIZATION DEMO US 0123456789 apgcenterprise@apgccorp.org e Z Edit	Username APQC Enterprise Member Password change your password I'm interested in content about Business Excellence Secondary Interest Area Knowledge and Information Management Industry Professional Services/Business Services Peer Searchable no	All-Inclusive

NAVIGATING THE RIGHT COLUMN

- **Membership Resources** if you need APQC collateral, logos, or want to find out the latest news, visit the resources page.
- My Organization's Membership additional information about your membership; may also include contact information for your organization's primary liaison to APQC.
- Benchmarking Activities if you've completed any activities in APQC's Benchmarking Portal, you can quickly access them here.

Set this page as my APQC homepage

MY PROFILE AND SETTINGS

enterprise member Cool Dude

Area of Interest: Business Excellence

Membership Type: > All-Inclusive

My Profile

MEMBERSHIP RESOURCES

> New to APQC?

- > Frequently Used Documents
- > APQC Logos
- > APQC Newsletter In the Q

View All Resources

MY ORGANIZATION'S MEMBERSHIP

Welcome to APQC! Our organization purchased this membership to gain access to performance data and best practice content and resources based on primary research. You can't find these resources anywhere else. I'm our organization's primary contact for the APQC membership, so please contact me at x1234 or

name@organization.com if you have any questions. I hope you find value in this great resource!

BENCHMARKING ACTIVITIES

- > Testing> brandy1
- brandytest1

View All Benchmarking Activities

HOW TO REGISTER ONLINE

- 1. Go to <u>www.apqc.org</u> or <u>www.apqc.org/register</u>.
- Type out your corporate email and click submit. OR Type out your corporate email and click next.

REGISTER		Submit Email Validate final Complete Profile
Corporate Email	OR	REGISTER WITH APQC
ALREADY REGISTERED?		Corporate Email
LOGIN HERE		NEX
Learn About Membership		

3. Once you've submitted your registration, a thank you screen will appear and ask that you check your email and validate your **corporate email address**.



4. A confirmation will be sent to the corporate email address you provided. Click on the link and proceed to log in to the system.

Mail Type:	apqc_registration_apqc_registration_validate
Date Sent:	06/27/2016 - 8:33am
From:	apqcinfo@apqc.org
To:	
Subject:	Account details for at APQC
Body:	
below. If you	elcome to APQC! Activate your registration by clicking on the link are not able to click on the link, please copy and paste it
into your We	
https://www.	apqcdev.org/user/register/validate/1467034424/aNdO8ISIVKXNaKACej0nirNnaT8
content in th Portal. You ca webinar.	ve logged in be sure to check out some of our best practice ne Knowledge Base or benchmarking tools in the Benchmarking an also check out our events page and register for an upcoming act us if you have any questions.
+1-713-681-	4020 - Main
+1-800-776-	9676 - Toll free
E-mail: apqc	info@apqc.org
Online: www	n.apqc.org/contact-us
Best Regards	δ,

5. Complete your profile and create a username/password. Be sure to complete the captcha then click **submit your registration**.

COMPLETE PROFILE We just need a few more pieces of information An nexus are required.	our registration.
First Name	۵
Last Name	
Company Name	
Phone Number	
Role	
I'm interested in content about	:
Industry	
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Password	Ð
Confirm password	9
2353	e Grow-
Type the text	Privacy & Terms

6. Once you have submitted your registration, start exploring our website!

	WELCOME TO APQC Thank you for registering. Here are a few things to get you started.
	ACCESS BEST PRACTICES & BUSINESS DRIVERS Save research time when answering the question, "how have other companies done it?" by accessing APQC's <u>Knowledge Base</u> , the world's largest online source of best practices and business drivers, benchmarks and metrics, case studies, and other unique content.
<u>×</u>	ACCESS BUSINESS PERFORMANCE Measure and compare your performance internally and with that of peer organizations and gain instant access to performance data using out <u>Benchmarking Portal</u> . Our benchmarking tools are designed to help you diagnose problems of any size — and understand the next steps to solve them.
	FIND AN UPCOMING EVENT

7. To update your profile settings at any time, access your account by clicking on My APQC at the top right of any APQC web page.

APQC.	KNOWLEDGE BASE	BENCH	MARKING PORTAL	APQC NETWORK		Contact 🔶 🕴 APQC Blog		
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ABOUT APQC	EXPERTISE	SERVICES	MEMBERSHIP	PROCESS FRAMEWORK	EVENTS			Q
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FIND A PEER

 If you want to Find a Peer, there are three ways to go about it.

> Option 1: click on the APQC Network tab at the top of our web page. Then, under the Peer-to-Peer Database paragraph, click on expansive database to start your search.



What is the APQC Network of Expertise?

APQC's unparalleled list of members and experts gives you access to people in the know. If we don't have the answers, we'll connect you to people who do. Find the networking opportunities you need through our:



Option 2: click on the **Knowledge Bas**e tab at the top of any APQC web page. Then, on the right column, third section down, click on **Find a Peer** (under the **My Peer Network**) to start your search.



Option 3: www.apqc.org/find-peer

2. The next screen you will see is where you begin your search. Here you can enter the person's first and last name, search by organization, industry, and/or country, as well as by Primary Interest Area.

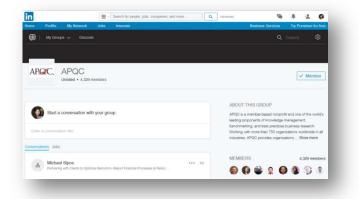
irst name:	Last name:	
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A.T. Kearney, Inc. AARP ABB Ltd. Abbott Laboratories Abbvie Inc. Abt Associates, Inc. Abu Dhabi Police / Ministry of Interior Accenture LLP		 None - Accounting Advertising Aerospace Agriculture Airline Amusement/Recreation Services Appliances
ountry:	Primary Ir	nterest Area:
United States United States Minor Outlying Islands Afghanistan Aland Islands Albania Algeria American Samoa Andorra	- Select	One 🔹

To help protect against unwanted solicitations, members are limited to sending 3 contacts per hour. Unwanted solicitation violates APQC's user agreement and our privacy policy, each of which are strictly enforced. If someone is using Knowledge Base web-based contact form to solicit you, please contact APQC immediately. Send an e-mail to appcinfo@apqc.org or call 800-776-9676.

SOCIAL MEDIA



1. To find us on **LinkedIn**, either click on the LinkedIn logo at the bottom of APQC's web page or go to: <u>www.apqc.org/linkedin</u>.



2. To find us on **YouTube**, either click on the YouTube in the logo at the bottom of APQC's web page or go to: <u>www.apqc.org/youtube</u>.



 To find us on Facebook, click on the logo at the bottom of APQC's web page or go to: www.apqc.org/facebook.



B

To find us on **Twitter**, either click on the 4. Twitter logo at the bottom of APQC's web page or go to: <u>www.twitter.com/apqc</u>.

5. To create an RSS Feed, either click on the RSS Feed logo at the bottom of APQC's web page or go to: www.apqc.org/rss.xml.



APQC RSS Feed

Predictive Workforce Analytics: Do's and Don'ts (Infographic) Tuesday, Nevember 10, 2015 2:49 PM

Get advice from predictive worlforce analytics best-practices organizations. Find out their recommendations and cau Gap, BM, Johnson Controls, and SAS for a joint research project conducted by APQC and Talent Analytics, Corp. ns for orga

Category Management and PO Line Item Processing Wednesday, November 04, 2015 8:54 AM

APQC's Open Standards Eenchmarking® data in procurement reveals that organizations that have established supplier category manage

The Beginner's Guide to Predictive Workforce Analytics Tuesday, November 03, 2015 200 PM

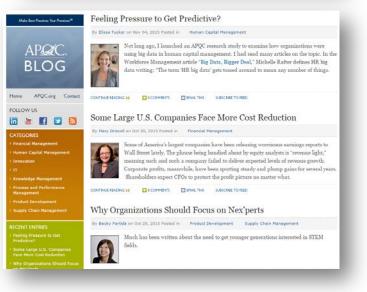
Published with permission from Talent Analytics. Corp., this article describes:

- Why HR needs to change its approach to predictive projects;
 What HR can learn from the marketing function's already soccessful predictive analytics jour
 How to get the gradest ROI from predictive workforce projects; and
 Which roles to indicade on the predictive workforce analytics team.

Key Tax and Treasury Benchmarks at a Glance: Industrial Products Monday, November 02, 2015 3:29 PM

Prepared using data from APQC's Open Standards Benchmarking in tax and treasury, this table highlights financial management tax and tre Metrics provided include:

- total cost per \$1,000 revenue to manage treasury operations,
 total cost per \$1,000 revenue to manage taxes,
 number of banks used for cash collection/disbursement and more
- 6. To access our **Blog**, either click on the Blog logo at the bottom of APQC's web page or go to: www.apqc.org/blog.



ABOUT APQC

APQC helps organizations work smarter, faster, and with greater confidence. It is the world's foremost authority in benchmarking, best practices, process and performance improvement, and knowledge management. APQC's unique structure as a member-based nonprofit makes it a differentiator in the marketplace. APQC partners with more than 500 member organizations worldwide in all industries. With more than 40 years of experience, APQC remains the world's leader in transforming organizations. Visit us at <u>www.apqc.org</u>, and learn how you can make best practices your practices.